



*Gardner & Associates, P.A.* *Certified Public Accountants*

18520 NW 67<sup>th</sup> Avenue, Suite 187, Miami, FL 33015 • (305) 775-2181 • Fax (866) 846-7135

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
A CHARTER SCHOOL  
AND COMPONENT UNIT  
OF THE MIAMI-DADE COUNTY  
SCHOOL BOARD  
FINANCIAL STATEMENTS AND  
INDEPENDENT AUDITOR'S REPORT  
FOR THE YEAR ENDED JUNE 30, 2019**

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
A CHARTER SCHOOL AND COMPONENT UNIT OF THE  
MIAMI-DADE COUNTY DISTRICT SCHOOL BOARD  
JUNE 30, 2019**

**TABLE OF CONTENTS**

	<b>PAGE(S)</b>
Independent Auditors’ Report.....	1-2
Required Supplementary Information	
Management’s Discussion and Analysis (Unaudited).....	3-9
<b>Basic Financial Statements</b>	
Statement of Net Position .....	11
Statement of Activities.....	12
<b>Fund Financial Statements:</b>	
<b>Governmental Funds:</b>	
Balance Sheet.....	14
Reconciliation of the Governmental Fund Balance Sheet to the Statement of Net Position.....	15
Statement of revenues, expenditures and change in Fund balance .....	16
Reconciliation of the Statement of Revenue, Expenditures and Changes In Fund Balance of Governmental Funds to the Statement of Activities.....	17
Notes to basic financial.....	18-26
<b>Supplementary Information (Unaudited)</b>	
Budgetary Comparison Schedule.....	28
Notes to Supplementary Information.....	29
<b>Reports Required by Government Auditing Standards</b>	
Independent Auditors’ Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> .....	30-31
Management Letter Required by Chapter 10.850 Rules of the Auditor General of the State of Florida .....	32-34

## **INDEPENDENT AUDITORS' REPORT**

To the Board of Directors  
Excelsior Academies, Inc.

D/B/A Excelsior Charter Academy  
Miami, Florida

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities and each major fund of Excelsior Academies, Inc. D/B/A Excelsior Charter Academy (the "Charter School"), which is a component unit of the Miami-Dade County District School Board, Miami, Florida, as of, and for the year ended June 30, 2019, which collectively comprises the Charter School's basic financial statements as listed in the table of contents for the year then ended, and the related notes to the financial statements.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditors' Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States and the provision of Chapter 10.850, Charter School's audit, issued by the Auditor General of the State of Florida. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the basic financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.



**INDEPENDENT AUDITORS' REPORT – Continued**

**Auditors' Responsibility (Continued)**

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the Charter School, as of June 30, 2019, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

**Other Matters-Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3–9 and 28–29 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

**Other Reporting Required by Government Auditing Standards**

In accordance with Government Auditing Standards, we have also issued our report dated September 16, 2019, on our consideration of the Charter School's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

*Gardner & Associates, PA*  
Miami, Florida  
September 16, 2019

**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)**  
**YEAR ENDED JUNE 30, 2019**

As management of the Excelsior Academies, Inc. D/B/A Excelsior Charter Academy (the "Charter School"), we offer readers of the Charter School's financial statements this narrative overview and analysis of the financial activities of the Charter School for the fiscal year ended June 30, 2019. We encourage readers to consider the information presented here through page 9 of this report.

**Overview of the financial statements**

The discussion and analysis is intended to serve as an introduction to the Charter School's basic financial statements. The Charter School's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

*Government-wide financial statements*

The government-wide financial statements, which consist of the statement of Net Position and the statement of activities, are designed to provide readers with a broad overview of the Charter School's finances, in a manner similar to a private sector business.

The statement of Net Position provides information on all the Charter School's assets and liabilities, with the difference between the two reported as Net Position. Over time, increases or decreases in Net Position may serve as a useful indicator of whether the financial position of the Charter School is improving or deteriorating. However, as a governmental entity, the Charter School's activities are not geared towards generating profit as are the activities of commercial entities. Other factors such as the safety at the Charter School and quality of education, must be considered in order to reasonably assess the Charter School's overall performance.

The statement of activities presents information showing how the Charter School's Net Position changed during the most recent fiscal year. All changes in Net Position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenue and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods.

The government-wide financial statements can be found on pages 11-12 of this report.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2019**

*Fund Financial Statements*

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Charter School, like other state and local governmental entities, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. The Charter School has only one category of funds – governmental funds.

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term, inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Charter School's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Charter School's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenue, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The basic governmental fund financial statements can be found on pages 14-17 of this report.

*Notes to the Financial Statements*

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and governmental fund financial statements.

The notes to the financial statements can be found on pages 18-26 of this report.

**Supplementary Information**

In addition to basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Charter School's adopted budget to actual results.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2019**

**Government-wide Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of financial position. The following table presents an analysis of the condensed government-wide statements of net position:

**CONDENSED STATEMENT OF NET POSITION**

	Net Position June 30, 2019	Net Position June 30, 2018	Variance
Current assets	\$ 1,042,898	\$ 762,406	\$ 280,492
Noncurrent assets	-	-	-
Capital assets, net of depreciation	208,934	251,528	(42,594)
<b>Total assets</b>	<b>\$ 1,251,832</b>	<b>\$ 1,013,934</b>	<b>\$ 237,898</b>
Current liabilities	\$ 69,313	\$ 64,469	\$ 4,844
Net Position			
Invested in capital assets	\$ 208,934	\$ 251,528	\$ (42,594)
Unrestricted	973,585	697,937	275,648
<b>Total Net Position</b>	<b>\$ 1,182,519</b>	<b>\$ 949,465</b>	<b>233,054</b>
<b>Total Liabilities and Net Position</b>	<b>\$ 1,251,832</b>	<b>\$ 1,013,934</b>	<b>\$ 237,898</b>

Total assets increased approximately 24.5% due to an increase in student enrollment. At the end of the fiscal year, the Charter School is able to report a positive balance in the total net position with a net increase for the year of \$233,054. The Charter School's Net Position also reflects its investment in capital assets (e.g. buildings, building improvements, furniture, fixtures and equipment), net of related debt. The Charter School uses its capital assets to provide services to students. Consequently, these assets are not available for future spending.

Resources that are subject to external restrictions on how they may be used are classified as restricted assets. As of June 30, 2019, the Charter school had no restricted assets. The remaining unrestricted balance may be used in any of the Charter School's ongoing operations.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2019**

**Government-wide Financial Analysis - Continued**

The following table presents information on the condensed government-wide statements of changes in net position:

**CONDENSED STATEMENT OF CHANGES IN NET POSITION**

	<u>2019</u>	<u>2018</u>	<u>Variance</u>
Revenues:			
General revenues	\$ 3,359,784	\$ 3,110,600	\$ 249,184
Program revenues:			
Charges for services	-	573	(573)
Capital grants and contributions	304,768	209,428	95,340
Operating grants and contributions	306,099	492,498	(186,399)
Total revenues	<u>3,970,651</u>	<u>3,813,099</u>	<u>157,552</u>
Expenses:			
Instruction	1,728,078	1,704,530	23,548
Pupil personnel services	74,891	33,722	41,169
Instruction and Curriculum Development Service	43,516	46,853	(3,337)
School Board	6,750	15,250	(8,500)
General administration	406,600	379,933	26,667
School administration	283,263	272,350	10,913
Facilities Acquisition and Construction	-	451,875	(451,875)
Fiscal services	6,813	6,595	218
Food services	190,767	154,828	35,939
Pupil transportation services	102,171	93,600	8,571
Operation of plant	799,195	256,820	542,375
Unallocated depreciation expense	95,553	84,962	10,591
Total expenses	<u>3,737,597</u>	<u>3,501,318</u>	<u>236,279</u>
Change in Net Position	233,054	311,781	(78,727)
Net Position - July 1, 2018	<u>949,465</u>	<u>637,684</u>	<u>311,781</u>
Net Position - June 30, 2019	<u>\$ 1,182,519</u>	<u>\$ 949,465</u>	<u>\$ 233,054</u>



**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2019**

**Government-wide financial analysis - Continued**

- At the end of the fiscal year there were 465 students in grades kindergarten to 8<sup>th</sup> grade. Revenues are based on the amount received per student from the State through the School Board of Miami-Dade County.
- Expenses for instruction are the result of teachers' salaries and related benefits, and also materials and supplies that directly impact student learning.
- Expense for pupil transportation services is due to the transportation of students to and from school.
- Plant operations expenses consist of utilities, communications, insurance cost, support personnel and related benefits.

**Financial Analysis of the Charter School's Funds**

As noted earlier, the Charter School uses fund accounting to maintain control over resources that have been segregated for specific activities or objectives. The focus of the Charter School's governmental funds is to provide information on near-term inflows, outflows and spendable resources. Such information is useful in assessing the Charter School's financing requirements. In particular, unreserved fund balance may serve as a useful measure of the Charter School's net resources available for spending at the end of the fiscal year.

At the end of fiscal year 2019 the Charter School's governmental fund reported a positive ending fund balance of \$973,585.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2019**

**Budgetary Highlights**

Prior to the start of the School's fiscal year, the Board of directors of the School adopted an annual budget. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with the School's budget. Budget to actual comparisons for fiscal year 2019 are presented on Page 28.

The general fund budget for the fiscal year ended June 30, 2019, was developed based on the School's anticipated revenues and expenditures and the expected student population for the school year. Over the course of the year, the school revised its general fund several times. Refer to the Budgetary Comparison Schedule for additional information.

**Capital Assets and Debt Administration**

As of June 30, 2019 the Charter School had investment in capital assets of \$208,934. This amount is net of accumulated depreciation of \$406,344. Capital assets additions in the current year include new computers and furniture.

The Charter School has no outstanding debt.

**Economic Factors**

During fiscal year 2019, the Charter School experienced an increase in its net position of 25%. The major contributing factor was due to an increased in the student population.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
MANAGEMENT'S DISCUSSION AND ANALYSIS (UNAUDITED)  
YEAR ENDED JUNE 30, 2019**

**School Enrollment**

During the fiscal years June 30, 2019, the grade levels at the Charter School ranged from Grade K through Grade 8<sup>th</sup>, with a total enrollment of 465 students.

**Requests for Information**

The financial report is designed to provide a general overview of the Charter School's finances for all those with an interest in the School's finances. Questions concerning any of the information should be addressed to Ms. Claudia Trilles, President, at 369 East 10<sup>th</sup> Street, Hialeah, FL 33010.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY**

**A CHARTER SCHOOL AND COMPONENT UNIT OF THE MIAMI-DADE**

**COUNTY DISTRICT SCHOOL BOARD**

**BASIC FINANCIAL INFORMATION**

**FOR THE YEAR ENDED JUNE 30, 2019**

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
STATEMENT OF NET POSITION  
JUNE 30, 2019**

	<u>Governmental Activities</u>
<b>Assets</b>	
Cash	\$ 919,292
Accounts receivable	63,606
Deposits	<u>60,000</u>
	1,042,898
Furniture, fixtures and equipment	615,278
Less accumulated depreciation	<u>(406,344)</u>
	208,934
 Total Assets	 <u><u>\$ 1,251,832</u></u>
<b>Liabilities</b>	
Salaries and wages payable	<u>69,313</u>
 Total liabilities	 <u><u>\$ 69,313</u></u>
<b>Net Position</b>	
Invested in capital assets, Net of Related Debt	\$ 208,934
Unrestricted	<u>973,585</u>
 Total Net Position	 <u><u>\$ 1,182,519</u></u>
 Total Liabilities and Net Position	 <u><u>\$ 1,251,832</u></u>

**The accompanying notes are an integral part of these statements**

**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**STATEMENT OF ACTIVITIES**  
**JUNE 30, 2019**

	Program Revenues				
Governmental activities	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Net Revenues (Expenses) and Change in Net Position
Instruction	\$ 1,728,078	\$ -	\$ 58,600	\$ 23,351	\$ (1,646,127)
Pupil personnel services	74,891	-	-	-	(74,891)
Instruction and Curriculum Development	43,516	-	-	-	(43,516)
School Board	6,750	-	-	-	(6,750)
General administration	406,600	-	-	-	(406,600)
School administration	283,263	-	-	-	(283,263)
Facilities Acquisition and Construction	-	-	-	-	-
Fiscal services	6,813	-	-	-	(6,813)
Food services	190,767	-	247,499	-	56,732
Pupil transportation services	102,171	-	-	-	(102,171)
Operation of plant	799,195	-	-	281,417	(517,778)
Unallocated depreciation expense	95,553	-	-	-	(95,553)
<b>Total governmental activities</b>	<b>\$ 3,737,597</b>	<b>\$ -</b>	<b>\$ 306,099</b>	<b>\$ 304,768</b>	<b>\$ (3,126,730)</b>
<b>General revenues:</b>					
School Board of Miami- Dade County - FTE					3,283,859
Miscellaneous					75,925
Total general revenues					3,359,784
Change in Net Position					233,054
Net Position - July 1, 2018					949,465
Net Position - June 30, 2019					\$ 1,182,519

**The accompanying notes are an integral part of these statements**

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY**

**A CHARTER SCHOOL AND COMPONENT UNIT OF THE MIAMI-DADE**

**COUNTY DISTRICT SCHOOL BOARD**

**FUND FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED JUNE 30, 2019**

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
BALANCE SHEET – GOVERNMENTAL FUND  
JUNE 30, 2019**

	General Fund	Special Revenue Fund	Total Governmental Funds
	<u>          </u>	<u>          </u>	<u>          </u>
<b>ASSETS</b>			
Cash	\$ 919,292	\$ -	\$ 919,292
Accounts Receivable	63,606	-	63,606
Due from other funds	-	102,674	102,674
Deposits	<u>60,000</u>	<u>-</u>	<u>60,000</u>
 Total Assets	 <u>\$ 1,042,898</u>	 <u>\$ 102,674</u>	 <u>\$ 1,145,572</u>
 <b>LIABILITIES AND FUND BALANCES</b>			
Liabilities:			
Salaries and wages payable	\$ 69,313	\$ -	\$ 69,313
Due to other funds	<u>102,674</u>	<u>-</u>	<u>102,674</u>
 Total liabilities	 <u>\$ 171,987</u>	 <u>\$ -</u>	 <u>\$ 171,987</u>
Fund Balances:			
Nonspendable			
Deposits	60,000	-	60,000
Unassigned	<u>810,911</u>	<u>102,674</u>	<u>913,585</u>
 Total fund balances	 <u>870,911</u>	 <u>102,674</u>	 <u>973,585</u>
 Total Liabilities and Fund Balances	 <u>\$ 1,042,898</u>	 <u>\$ 102,674</u>	 <u>\$ 1,145,572</u>

**The accompanying notes are an integral part of these statements**



**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY**

**RECONCILIATION OF THE GOVERNMENTAL FUND BALANCE SHEET TO THE  
STATEMENT OF NET POSITION  
JUNE 30, 2019**

Total fund balances- Governmental funds, page 14 \$ 973,585

Amounts reported for governmental activities in the Statement of Net  
Position are different because:

Capital assets used in governmental activities are not financial  
resources and therefore are not reported in the funds.

Cost of capital assets	\$ 615,278	
Accumulated depreciation	<u>(406,344)</u>	208,934

Total Net Position - governmental activities, page 11 \$ 1,182,519

**The accompanying notes are an integral part of these statements**

**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**STATEMENT OF REVENUES, EXPENDITURES AND**  
**CHANGE IN FUND BALANCE – GOVERNMENTAL FUND**  
**JUNE 30, 2019**

	General Fund	Special Revenue Fund	Total Governmental Funds
	<u>          </u>	<u>          </u>	<u>          </u>
<b>Revenues</b>			
Miami-Dade County Public Schools	\$ 3,283,859	\$ -	\$ 3,283,859
Operating Grants and Contributions	31,841	274,258	306,099
Capital Grants and Contributions	304,768	-	304,768
Charges for Services	-	-	-
Miscellaneous Revenue	75,925	-	75,925
	<u>3,696,393</u>	<u>274,258</u>	<u>3,970,651</u>
<b>Expenditures</b>			
Instruction	1,670,064	58,014	1,728,078
Pupil personnel services	74,891	-	74,891
Instruction and Curriculum Development Service	43,516	-	43,516
School Board	6,750	-	6,750
General administration	406,600	-	406,600
School administration	283,263	-	283,263
Facilities Acquisition and Construction	-	-	-
Fiscal services	6,813	-	6,813
Food services	-	190,767	190,767
Pupil transportation services	102,171	-	102,171
Operation of plant	799,195	-	799,195
Capital outlay:			
Furniture & equipment	22,836	30,123	52,959
Total current expenditure	<u>3,416,099</u>	<u>278,904</u>	<u>3,695,003</u>
Excess (deficit) of Revenues over expenditures	280,294	(4,646)	275,648
Fund balance - July 1, 2018	590,617	107,320	697,937
Fund balance - June 30, 2019	<u>\$ 870,911</u>	<u>\$ 102,674</u>	<u>\$ 973,585</u>

**The accompanying notes are an integral part of these statements**

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY**

**RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND  
CHANGES IN FUND BALANCE OF GOVERNMENTAL FUNDS TO THE STATEMENT  
OF ACTIVITIES  
JUNE 30, 2019**

Total net changes in fund balance - governmental funds, Page 16 \$ 275,648

Amounts reported for governmental activities in the statement of Net  
Position are different because:

Capital outlays are reported in governmental funds as expenditures  
however, in the statement of activities, the cost of those assets is  
allocated over their estimated useful lives as depreciation expense.

Cost of capital assets purchased	\$ 52,959	
Provision for depreciation	<u>(95,553)</u>	(42,594)

Change in Net Position of governmental activities, Page 12 \$ 233,054

**The accompanying notes are an integral part of these statements**

**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 1 – ORGANIZATION AND OPERATIONS**

**Nature of Operations**

Excelsior Academies, Inc. (the “Charter School”) is a not-for-profit corporation, organized pursuant to Chapter 617, Florida Statutes, the Florida Not-For-Profit Corporation Act, and Section 228.056, Florida Statutes. The Charter School operates under a Charter approved by its sponsor, the Miami-Dade County District School Board. The governing body of the Charter School is the not-for-profit corporation’s Board of Directors which is composed of four (4) members.

The Charter School provides educational services to students in grades kindergarten through sixth. The core philosophy and purpose of the Charter School is to demonstrate that the Charter School’s students can learn at high levels through an academically rigorous and innovative curriculum that incorporates the development of good character.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Reporting Entity:**

The Charter School operates under a charter of the sponsoring school district, Miami-Dade County District School Board (the “District”). The renewed charter contract is effective until June 30, 2022, and may be renewed in increments of 5 to 15 years by mutual agreement between the Charter School and the District. At the end of the term of the charter, the District may choose not to renew the charter under the grounds specified in the charter in which case the District is required to notify the Charter School in writing at least 90 days prior to the Charter’s expiration. During the term of the charter, the District may also terminate the charter if good cause is shown. Academir Charter School, Inc. is considered a component unit of the Miami-Dade County District School Board.

Criteria of determining if other entities are potential component units which should be reported within the Charter School’s financial statements are identified and described in the Governmental Accounting Standards Board (GASB) Codification of Governmental Accounting and Financial Reporting Standards, Sections 2100 and 2600. The application of these criteria provide for identification of any entities for which the Charter School is financially accountable and other organizations for which the nature and significance of their relationship with the Charter School’s are such that exclusion would cause the Charter School’s financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the Charter School.

**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued**

**Basis of Presentation:**

Based on the guidance provided in the American Institute of Certified Public Accountants Audit and Accounting Guide – Audit for States and Local Governments and provisions of Florida Statutes, the Charter School is presented as a governmental organization for financial statement reporting purposes.

**Government-wide Financial Statement:**

The government-wide financial statements (i.e., the statement of Net Position and the statement of changes in Net Position) report information on all activities of the Charter School. The effect of interfund activity, generally, has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or program is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include 1) operating grants and contributions that are used to meet the operational requirements of a particular function or program, and 2) capital grants and contributions that are restricted to meeting the capital requirements of a particular function or program.

**Fund financial statements:**

The Charter School accounts are organized on the basis of funds. The operations of the fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equity, revenues and expenditures.

*General Fund* – is the School’s primary operating fund. It accounts for all financial resources of the school, except those required to be accounted for in another fund.

*Special Revenue Fund* – accounts for specific revenue, such as federal grants and capital outlay grants that are legally restricted to expenditures for particular purposes.

*Agency Fund* – accounts for resources of the School’s Internal Fund, which is used to administer monies collected at the schools in connection with school, student athletics, class, and club activities.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued**

**Measurement Focus, Basis of Accounting:**

The financial statements of the Charter School are prepared in accordance with generally accepted accounting principles (GAAP). The Charter School's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) *Codification of Accounting and Financial Reporting Guidance*.

The government-wide statements report using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Revenues from non-exchange transactions are reported according to GASB Codification Section 1600.111 and Section N50 Accounting and Financial Reporting for Non-Exchange Transactions. On the accrual basis, revenues from grants and donations are recognized in the fiscal year in which all eligibility requirements have satisfied.

The governmental fund financial statement is presented on the modified accrual basis of accounting under which revenues is recognized in the accounting period in which it becomes susceptible to accrual (i.e., when it becomes both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. For this purpose, the Charter School considers revenues to be available if they are collected within 60 days of the end of the current fiscal year.

**Capital assets**

Capital assets, which include land, buildings, building improvements, furniture and fixtures, equipment and library books are reported in the applicable governmental activities in the government-wide financial statements. Capital assets are defined by the Charter School as assets with an initial, individual cost of more than \$500 and a life of more than one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Estimated useful lives, in years, for depreciable assets are as follows:

Building and improvements	5-20 years
Furniture, equipment and computers	5-7 years

Donated capital assets, if any, are recorded at estimated fair value at the date of donation. Within governmental funds, amounts incurred for the acquisition of capital assets are reported as fund expenditures. Depreciation expense is not reported within the governmental fund financial statements.

**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued**

**Due from Other Governments or Agencies**

Amounts due to the Charter School by other governments or agencies are for grants or programs under which the services have been provided by the Charter School.

**Revenue Sources**

Revenues for operations will be received primarily from the District pursuant to the funding provisions included in the Charter School's charter. In accordance with the funding provisions of the charter and section 1002.33, Florida Statutes, the Charter School will report the number of full-time equivalent (FTE) students and related data to the District. Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of the full-time equivalent (FTE) students and related data to the Florida Department of Education (FDOE) for funding through the FEFP. Funding for the School is adjusted during the year to reflect the revised calculations by the FDOE under the FEFP and the actual weighted full-time equivalent students reported by the Charter School during the designated full-time equivalent student survey periods.

The Charter School also receives Federal funding for the school food program. Federal awards are generally received based on applications submitted to and approved by various granting agencies. For Federal awards in which a claim to these grant proceeds is based on incurring eligible expenditures, revenues are recognized to the extent that eligible expenditures have been incurred. Also, other revenues may be derived from various fundraising activities and certain other programs.

**Compensated Absences**

The Charter School grants a specific number of PTO days. Full time instructional employees are eligible to one day per month to up to ten days of active work.

GASB Codification Section C60, Accounting for Compensated Absences, provides that compensated absences that are contingent on a specific event that is outside the control of the employer and employee should be accounted for in the period those events take place.

Accordingly, these financial statements do not include an accrual for PTO days available to be used in future benefit years.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – Continued**

**Deferred outflows/Inflows of Resources:**

The statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future period(s) and so will not be recognized as an outflow of resources (expense/ expenditure) until then.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

**Equity classifications:**

*Government-wide financial statement*

Equity is classified as Net Position and displayed in three components:

- a. Invested in capital assets, net of related debt – consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of any bonds or other borrowing that are attributable to the acquisition, construction or improvement of those assets.
- b. Restricted Net Position– consists of Net Position with constraints placed on their use either by: 1) external groups such as creditors, grantors, contributors or laws or regulations of other governments, or 2) law through constitutional provisions or enabling legislation. There is no restricted Net Position.
- c. Unrestricted Net Position– all other Net Position that do not meet the definition of “restricted” or “invested in capital assets, net of related debt”

*Fund financial statements*

GASB Codification Section 1800.142. Fund Balance Reporting and Governmental Fund Type Definitions, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be properly reported within one of the fund balance categories list below:

- a. Non-spendable – fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed, or assigned). All non-spendable fund balances at year end related to not in spendable asset form.
- b. Restricted – fund balance category includes amounts that can be spent only for the specific purposes stipulated by constitution, external resource provider, or through enabling legislation. Restricted fund balance of the School relates to reserves required by the landlord for property maintenance and repairs.



**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - Continued**

- c. Committed – fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the Charter School’s Board of Director. There are no committed fund balances at year end.
- d. Assigned – fund balance classification is intended to be used by the Charter School’s management for specific purposes but do not meet the criteria to be classified as restricted or committed. There are no assigned fund balances at year end.
- e. Unassigned – fund balance is the residual classification for the Charter school’s general fund and includes all spendable amounts not contained in the other classification,

**Encumbrances**

Encumbrances represent commitments relating to unperformed contracts for goods or services. At June 30, 2019, there were no encumbrances outstanding.

**Use of estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the period. Actual results could differ from those estimates.

**Subsequent Events**

In accordance with GASB Codification Section 2250.106, the School has evaluated subsequent events and transactions for potential recognition of disclosure through September 16, 2019, which is the date the financial statements were available to be issued.

**EXCELSIOR ACADEMIES, INC.**  
**D/B/A EXCELSIOR CHARTER ACADEMY**  
**NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 3 - CASH AND CERTIFICATE OF DEPOSIT**

As of June 30, 2019, the bank balance was \$ 919,292. The bank balance did exceed the FDIC limit as of June 30, 2019.

The Charter School is operated under a Charter sponsored by the Miami-Dade County School District as described in Note 1. Accordingly, its bank deposits are governed by Chapter 280 of the Florida Statutes. All time and demand deposits are held in banking institutions approved by the State Treasurer of the State of Florida to hold public funds. Under Florida Statutes, Chapter 280, "Florida Security for Public Deposits Act", the State Treasurer requires all qualified public depositories to deposit with the Treasurer or another banking institution eligible collateral having a market value equal to an amount from 50% to 125% of the average daily balance for each month of all public deposits in excess of any applicable deposit insurance held.

The percentage of eligible collateral (generally, U.S. Government and agency securities, state or local government debt, or corporate bonds) to public deposits is dependent upon the depository's financial history and its financial condition. Any losses to public depositors are covered by applicable deposit insurance, sale of securities pledged as collateral and, if necessary, assessments against other qualified public depositories of the same type as the depository in default. Therefore, all cash deposits in an approved Florida banking institution are both collateralized and insured and not subject to a concentration of credit risk or a custodial credit risk as defined in Government Accounting Standards Board ("GASB") Statement No. 40. The Charter School has no monetary assets other than cash in an approved depository.

**NOTE 4 – ACCOUNTS RECEIVABLE**

Accounts receivable represent outstanding reimbursements from the Capital Outlay Program of \$31,841 and the National School Lunch Program of \$31,765 as of June 30, 2019.

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 5 – CAPITAL ASSETS**

	<u>Balance July 1, 2018</u>	<u>Additions</u>	<u>Deletions</u>	<u>Balance June 30, 2019</u>
Furniture, Fixtures, and Equipment	562,319	\$ 52,959	-	\$ 615,278
Total	562,319	52,959	-	615,278
Less: Accumulated Depreciation	(310,791)	(95,553)	-	(406,344)
Total	251,528	\$ (42,594)	-	\$ 208,934

The provision for depreciation for the year ended June 30, 2019 amounted to \$95,553. The Charter School allocated depreciation to instruction services.

**NOTE 6 – COMMITMENTS AND CONTINGENCIES**

**Management Contract:**

The Charter school has contracted with School Development Services for administrative and educational management services for the operation of the school. All personnel are employees of the Charter School. The contract expires in June 2022 and provides for a fee based on a percentage of certain revenues of the School which is 10%. The fees paid to the management company for the year ended June 30, 2019 amounted to \$318,172.

**Lease Agreement:**

The Charter School's facility is owned by F P Dino Inc. The Charter School has a lease with a term of fifteen years (Contingent upon District contract renewal) and expires on June 30, 2029. The lease payment for the year ended June 30, 2019 was \$465,000.

Future minimum payment are as follows;

2020	477,405
2021	491,727
2022	506,479
2023	521,674
Thereafter	<u>4,256,387</u>
Total	<u>\$ 6,253,672</u>

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
NOTES TO THE FINANCIAL STATEMENTS**

**NOTE 7 – RISK MANAGEMENT**

The Charter School is exposed to various risks of loss related to torts, thefts of damage to and destruction of assets, errors and omissions and natural disasters for which the Church carries commercial insurance. Settlement amounts have not exceeded insurance coverage for the past three (3) years. In addition, there were no reductions in insurance coverage from those in the prior year.

**NOTE 8- RELATED PARTY**

In accordance with the Charter Agreement, the School Board retains 5% as an administrative fee. This funding is received on a pro rata basis over the twelve-month period and is adjusted for changes in full-time equivalent student population. After review and verification of Full-Time Equivalent (“FTE”) reports and supporting documentation, the Florida Department of Education may adjust subsequent fiscal period allocations of FTE funding for prior year’s errors disclosed by its review as well as to prevent the statewide allocation from exceeding the amount authorized by the State Legislature.

**NOTE 9 – FUNDING AND CREDIT RISK CONCENTRATION**

The School receives substantially all of its support and revenue from federal, state and local funding sources, passed through the School Board District, in the form of performance and budget based contracts. Continuing operation of the School is greatly dependent upon the continued support of these governmental agencies.

## SUPPLEMENTARY INFORMATION

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
BUDGETARY COMPARISON SCHEDULE  
YEAR ENDED JUNE 30, 2019**

**GENERAL FUND**

	Original Budget	Final Budget	Actual Amounts GAAP Basis	Variances Positive (Negative)
<b>Revenues:</b>				
State sources	\$ 3,042,552	\$ 3,283,859	\$ 3,283,859	\$ -
Operating grants and contributions	-	-	-	-
Capital grants and contributions	209,000	304,768	304,768	-
Misellaneous revenues	89,000	75,925	75,925	-
Total revenues	<u>3,340,552</u>	<u>3,664,552</u>	<u>3,664,552</u>	<u>-</u>
Instruction	1,823,418	1,700,000	1,728,078	(28,078)
Pupil Personnel services	-	75,000	74,891	109
Instruction and Curriculum Development Service	82,000	42,000	43,516	(1,516)
School Board	15,500	8,000	6,750	1,250
General Administration	378,944	406,600	406,600	-
School Administration	281,842	281,842	283,263	(1,421)
Facilities Acquisition and Construction	451,858	-	-	-
Fiscal Services	6,600	6,600	6,813	(213)
Pupil Transportation Services	94,000	94,000	102,171	(8,171)
Operation of Plant	247,400	799,258	799,195	63
Total expenditure	<u>3,381,562</u>	<u>3,413,300</u>	<u>3,451,277</u>	<u>(37,977)</u>
Excess (deficit) of revenues over expenditures	<u>\$ (41,010)</u>	<u>\$ 251,252</u>	<u>\$ 213,275</u>	<u>\$ (37,977)</u>

**SPECIAL REVENUE FUND**

	Original Budget	Final Budget	Actual Amounts GAAP Basis	Variances Positive (Negative)
<b>Revenues:</b>				
Operating grants and contributions	\$ 413,000	\$ 310,000	\$ 274,258	\$ (35,742)
Charges for services	-	-	-	-
Total revenues	<u>413,000</u>	<u>310,000</u>	<u>274,258</u>	<u>(35,742)</u>
Food Services	166,076	190,076	190,767	(691)
Total expenditure	<u>166,076</u>	<u>190,076</u>	<u>190,767</u>	<u>(691)</u>
Excess (deficit) of revenues over expenditures	<u>\$ 246,924</u>	<u>\$ 119,924</u>	<u>\$ 83,491</u>	<u>\$ (36,433)</u>

**EXCELSIOR ACADEMIES, INC.  
D/B/A EXCELSIOR CHARTER ACADEMY  
NOTES TO SUPPLEMENTARY INFORMATION**

**Budgetary Basis of Accounting**

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level (e.g., salaries, purchased services, and capital outlay).

**NOTE A.**

The Charter School formally adopted a budget for the year ended June 30, 2019. Budgeted amounts may be amended by resolution or ordinance by the Board. The budget has been prepared in accordance with accounting principles generally accepted in the United States of America. A comparison of the actual results of operations to the budgeted amounts for the General Fund is presented as supplementary information.

**NOTE B.**

The budget is adopted using the same basis of accounting on which the financial statements are prepared except for a 5% administrative charge up to the first 250 students that is retained by the School Board of Miami- Dade County.



**INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL  
STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

To the Board of Directors  
Excelsior Academies, Inc.  
D/B/A Excelsior Charter Academy  
Miami, Florida

We have audited, in accordance with the standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund of Excelsior Academies, Inc. D/B/A Excelsior Charter Academy (the "Charter School"), a component unit of the Miami-Dade County District School Board, as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise Excelsior Academies, Inc. D/B/A Excelsior Charter Academy's basic financial statements, and have issued our report thereon dated September 16, 2019.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Charter School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Charter School's internal control. Accordingly, we do not express an opinion on the effectiveness of the Charter School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



Internal Control over Financial Reporting (Continued)

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Charter School's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of the Board of Directors, management, the Miami-Dade County District School Board and the Auditor General of the State of Florida, and is not intended to be and should not be used by anyone other than these specified parties.

  
Miami, Florida  
September 16, 2019



**MANAGEMENT LETTER  
REQUIRED BY CHAPTER 10.850 RULES OF THE AUDITOR GENERAL OF  
THE STATE OF FLORIDA**

To the Board of Directors  
Excelsior Academies, Inc.  
D/B/A Excelsior Charter Academy  
Miami, Florida

**Report on the Financial Statements**

We have audited the financial statements of Excelsior Academies, Inc. D/B/A Excelsior Charter Academy (the "Charter School"), Florida, as of and for the fiscal year ended June 30, 2019, and have issued our report thereon dated September 16, 2019.

**Auditor's Responsibility**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*; and Chapter 10.850, Rules of the Auditor General.

**Other Reports Requirements**

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an audit of the Financial Statements Performed in Accordance with *Government Auditing Standards*. Disclosures in those reports and schedule, which are dated September 16, 2019, should be considered in conjunction with this management letter.

**Prior Audit Findings**

Section 10.854(1)(e)1., Rules of the Auditor General, requires that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There were no findings or recommendations in the preceding annual financial audit report.

**Management Letter - Continued**

**Official Title**

Section 10.854(1)(e)5., Rules of the Auditor General, requires that the name or official title of the entity and the school code assigned by the Florida Department of Education be disclosed in this management letter. The official title and the school code assigned by the Florida Department of Education of the entity are of Excelsior Academies, Inc. D/B/A D/B/A Excelsior Charter Academy and 5032.

**Financial Condition**

Section 10.854(1)(e)2., Rules of the Auditor General, requires that we report the results of our determination as to whether or not Excelsior Academies, Inc. D/B/A Excelsior Charter Academy has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the Excelsior Academies, Inc. D/B/A Excelsior Charter Academy did not meet any of the conditions described in Section 218.503(1), Florida Statutes.

Pursuant to Section 10.854(1)(e)6. a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for Excelsior Academies, Inc. D/B/A Excelsior Charter Academy. It is management's responsibility to monitor Excelsior Academies, Inc. D/B/A Excelsior Charter Academy's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

**Transparency**

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require that we report the results of our determination as to whether Excelsior Academies, Inc. D/B/A Excelsior Charter Academy maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that Excelsior Academies, Inc. D/B/A Excelsior Charter Academy maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

**Additional Matters**

Section 10.854(1)(e)4., Rules of the Auditor General, requires us to communicate noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but warrants the attention of those charged with governance. In connection with our audit, we did not note any such findings. the attention of those charged with governance. In connection with our audit, we did not have any such findings.

4032



***Gardner & Associates, P.A.*** *Certified Public Accountants*  
18520 NW 67<sup>th</sup> Avenue, Suite 187, Miami, FL 33015 • (305) 775-2181 • Fax (866) 846-7135

**Management Letter – Continued**

**Purpose of this letter**

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, Federal and other granting agencies, the Board of Directors, applicable management, and Miami-Dade School Board and is not intended to be and should not be used by anyone other than these specified parties.

*Gardner & Associates, PA*

Miami, Florida  
September 16, 2019